

The Effects of COVID-19 Risk, Gender, and Self-Compassion on the Workplace Cyberbullying and Job Satisfaction of University Faculty



Leslie Ramos Salazar, Ph.D.¹, Adam Weiss, Ph.D.², Jillian Yarbrough, Ph.D.¹, and Katelynn Sell, Ph.D.³

¹Paul and Virginia Engler College of Business, ²Terry B. Rogers College of Education and Social Sciences, West Texas A&M University

³H. Wayne Huizenga College of Business and Entrepreneurship, Nova Southeastern University

Abstract

The purpose of this study is to examine workplace cyberbullying (WPCB) in higher education. Specifically, we explore the relationship between WPCB and several important factors such as self-compassion, job satisfaction, and gender. A regression model using a sample of 179 faculty members showed that self-compassion was positively related to job satisfaction, and WPCB was negatively related to job satisfaction. The path model results showed that gender and COVID-19 risk of severe illness were related to WPCB. Additionally, we provide a new conceptual model examining gender and COVID-19 risk of severe illness as antecedents of WPCB, and the use of self-compassion as a mediator between WPCB and job satisfaction. Finally, we provide further understanding of WPCB due to risk of severe illness during the COVID-19 pandemic.

Theoretical Background

- **Social role theory (Eagly, 1987):** argues that prevalent gender stereotypes develop from the gender division of labor that is common in society.
- **Health stigma and discrimination theory (Stangl et al., 2019):** describes the stigmatization process that occurs across socio-ecological spectrums in regard to health.
- **Affective events theory (Weiss & Cropanzano, 1996):** articulates that organizational events are caused by related reactions and work environment characteristics that predispose the occurrence of certain types of affect producing events.
- **Emotion regulation theory (Gross, 2001):** argues that there are processes that influence the emotions we have, when we have them, how we experience and how we express them.

Method

Participants

- 179 faculty (42.9% male, 57.6% female)
- Average age 48.99 ($SD = 11.85$)
- 2.2% part-time instructor/adjunct, 15.7% full-time instructor, 32.6% assistant professor, 23.6% associate professor, 23% full professor, and 2.8% other.
- 35.2% at high risk of severe illness's from COVID-19.
- 92.2% got at least 1 shot of the COVID-19 in 2021
- 65.2% had virtual office hours, 32.6% mix of F2F and virtual, and 2.2% only F2F with face coverings

Procedures

- Completed 25-min online survey via Qualtrics
- Recruited using convenience sampling

Measures

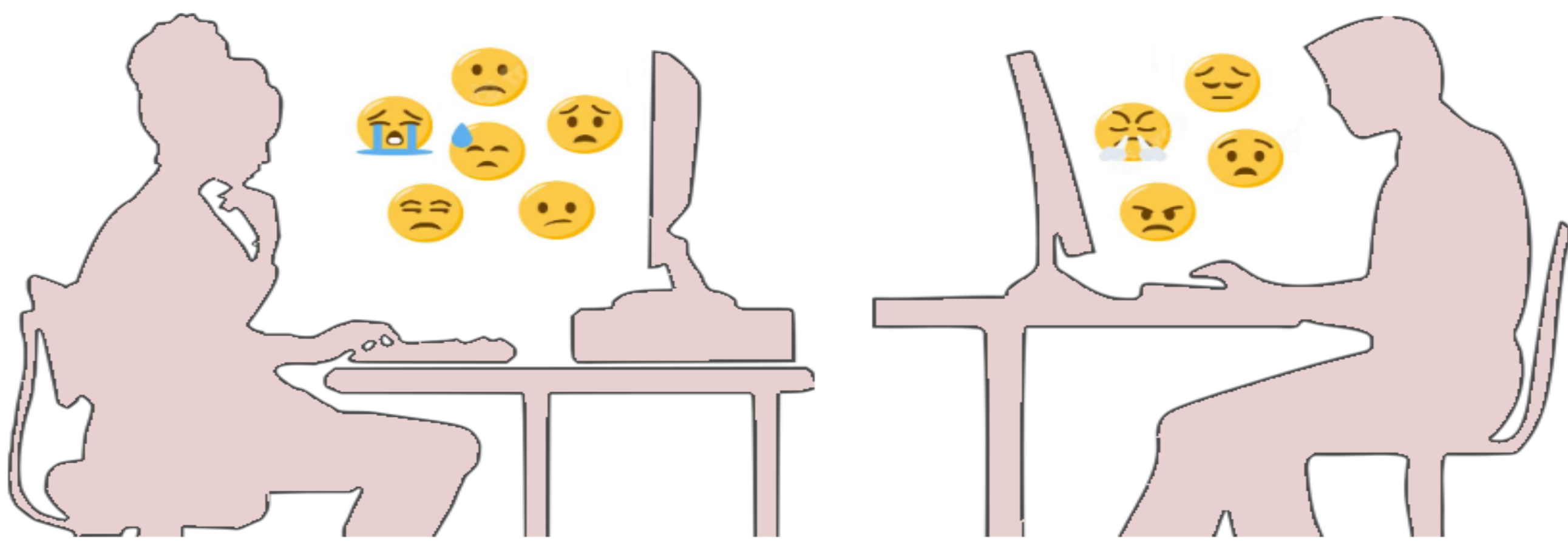
- Workplace Cyberbullying (Farley et al., 2016) ($\alpha = 0.91$)
- Self-Compassion (Raes et al., 2011) ($\alpha = 0.89$)
- Job Satisfaction (Agho et al., 1992) ($\alpha = 0.89$)
- Control Variables: Gender, faculty rank, years of teaching online, risk of severe illness from COVID-19, mask policy adherence, COVID-19 office hour policies, vaccination status, and vaccination requirement

Analysis & Results

Hierarchical Multiple Regression analysis (H1-H3)

Key Findings:

1. Self-compassion positively related to faculty's job satisfaction (H1).
2. WPCB is negatively related to faculty's job satisfaction (H2)
3. WPCB is negatively related to faculty's self-compassion. (H3)
4. Gender can predict likelihood of experiencing WPCB. (H4)
5. Individuals at risk of severe illness from Covid-19 were more likely to experience WPCB. (H5)
6. Faculty's level of self-compassion had a mediating effect on the negative impacts of WPCB. (H6)



Path Analysis – Structural Equation Modeling (H4-H6)

➤ Examining the antecedent and mediating effects on job satisfaction

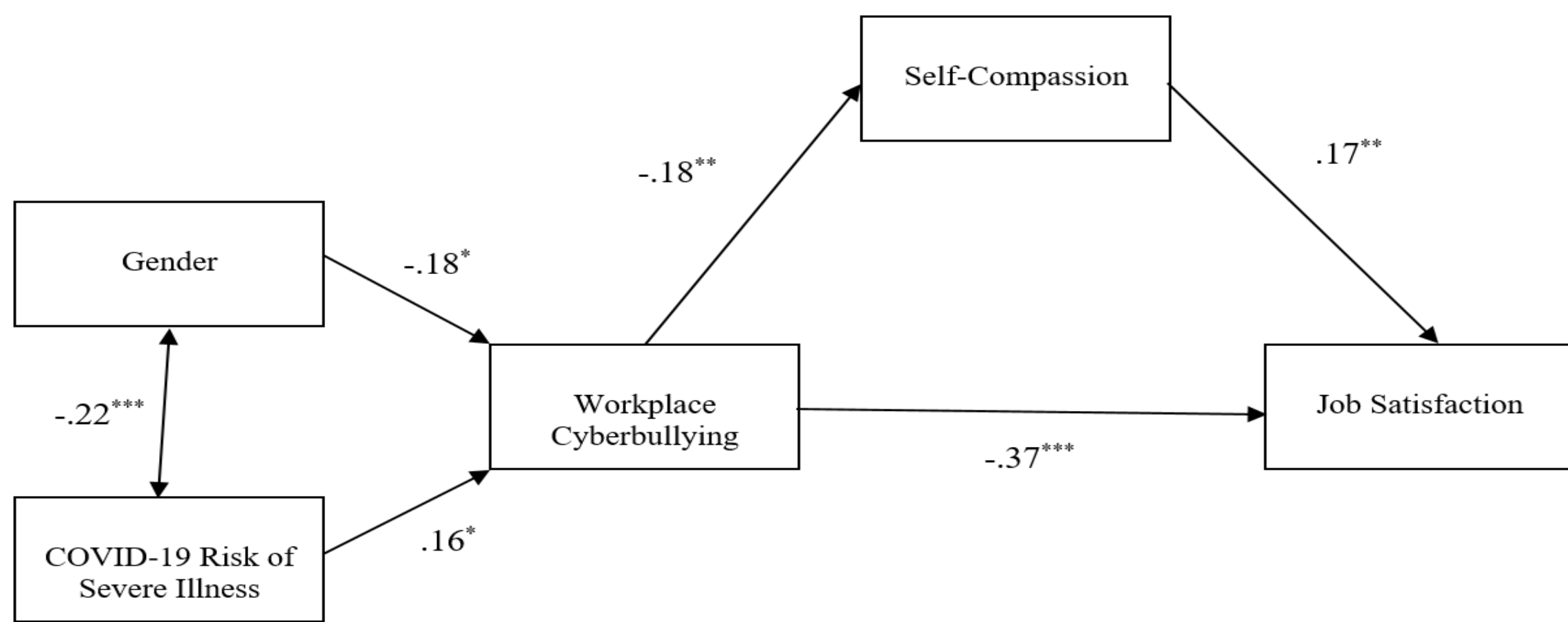


Figure 1. Final Structural Model Testing the Effects on Job Satisfaction of Faculty

Discussion

-Findings support research on WPCB and self-compassion:

- cyberbullying lowers self-compassion of adolescents
- self-compassion allows K-12 teachers to cope with job stressors
- Emotion regulation theory can explain the mediating nature of self-compassion on the negative outcomes of WPCB (self-compassion serves as a buffer to negative emotions)

-Declines in faculty's job-satisfaction from WPCB affirm previous research:

- faculty who experience WPCB note mental health strain and decreases in productivity
- research demonstrates that cyberbullying targeting professors is a frequent occurrence.
- colleges and universities often have vague and/or ineffective policies in place to address cyberbullying

-Prior research and academic theory support study's findings concerning overrepresentation of female and immunocompromised victims of WPCB:

- prior research shows that female faculty and faculty of color are disproportionately targeted in WPCB incidents.
- Social Role Theory and Social Dominance Theory provide a theoretical explanation for why women are more likely to be victims of WPCB.
- health stigmas could provide an explanation for immunocompromised individuals being especially vulnerable to WPCB during the Covid-19 Pandemic

References

- Blizard, L. M. (2016). Faculty members' experiences of cyberbullying by students at one Canadian university: Impact and recommendations. *International Research in Higher Education*, 1(1), 107-124. <https://doi.org/10.54900/irhe.v1i1p107>
- Bokek-Cohen, Y., Shikler, O., & Meiri, E. (2022). The unique practices of workplace bullying in academe: An exploratory study. *Current Psychology*. <https://doi.org/10.1007/s12144-022-03090-2>
- Cassidy, W., Faucher, C., & Jackson, M. (2014). The dark side of the ivory tower: Cyberbullying of university faculty and teaching personnel. *Alberta Journal of Educational Research*, 60(1), 279-299.
- Cassidy, W., Faucher, C., & Jackson, M. (2017). Adversity in university: Cyberbullying and its impacts on students, faculty and administrators. *International Journal of Environmental Research and Public Health*, 14(1), 1-19. <https://doi.org/10.3390/ijerph14080888>
- Cassidy, W., Jackson, M., & Faucher, C. (2016). Gender differences and cyberbullying towards faculty members in higher education. In R. Navarro, S. Yubero, & E. Larrañaga, E. (Eds.), *Cyberbullying across the globe: Gender, family, and mental health* (pp. 79-98). Springer.
- Eagly, A. H. (1987). *Sex differences in social behavior: A social role interpretation*. Lawrence Erlbaum Associates.
- Eskey, M., Taylor, C., & Eskey, M. Jr. (2014). Cyber-Bullying in the online classroom: Instructor perceptions of aggressive student behavior. *Online Journal of Distance Learning Administration*, 17(4).
- Farley, S., Coyne, L., Axtell, C., & Sprigg, C. (2016). Design, development and validation of a workplace cyberbullying measure, the WCM. *Work & Stress*, 30(4), 292-317. <https://doi.org/10.1080/02678373.2016.1255998>
- Geng, J., Wang, J., Wang, Y., Wang, X., Lei, L., & Wang, P. (2022). Relationship between cyberbullying victimization and non-suicidal self-injury: Roles of basic psychological needs satisfaction and self-compassion. *Social Science Computer Review*, 1-20. <https://doi.org/10.1177/08944393221074602>
- Grazt, K. L., & Roemer, L. (2004). Multidimensional assessment of emotion regulation and dysregulation: Development, factor structure, and initial validation of the difficulties in emotion regulation scale. *Journal of Psychopathology and Behavioral Assessment*, 26(1), 41-54.
- Gross, J. J. (2001). Emotion regulation in adulthood: Timing is everything. *Current Directions in Psychological Science*, 10(6), 214-219. <https://doi.org/10.1111/1467-8721.00152>
- Lagerspetz, K., Bjorkqvist, K., & Peltonen, T. (1988). Is indirect aggression typical of females? Gender differences in aggressiveness in 11-to 12-year old children. *Aggressive Behavior*, 14, 403-414.
- Minor, M., Smith, G., & Brashen, H. (2013). Cyberbullying in higher education. *Journal of Educational Research and Practice*, 3(1), 15-29.
- Perren, S., Ettel, L., & Ladd, G. (2013). The impact of peer victimization on later maladjustment: Mediating and moderating effects of hostile and self-blaming attributions. *Journal of Child Psychology and Psychiatry*, 54(1), 46-55. <https://doi.org/10.1111/1469-7610.012618>
- Raes, F., Pommier, E., Neff, K. D., & Van Gucht, D. (2011). Construction and factorial validation of a short form of the self-compassion scale. *Clinical Psychology & Psychotherapy*, 18, 250-255.
- Snyder, J., J., Pattons, T. O., & Gomez, S. L. (2021). Welcome to academia, expect cyberbullying: Contrapower and incivility in higher education. In L. Ramos Salazar (Ed.), *Handbook of research on cyberbullying and online harassment in the workplace* (pp. 242-265). IGI Global.
- Stangl, A. L., Earnshaw, V. A., Logie, C. H., Brakel, W., Simbiri, L. C., Barre, J. F. (2019). The health stigma and discrimination framework: A global, crosscutting framework to inform research, intervention development, and policy on health-related stigmas. *BMC Medicine*, 17(31). <https://doi.org/10.1186/s12916-019-1271-3>
- Weiss, A. (2020). Professor and victim: cyberbullying targeting professors in the higher education workplace. In Ramos Salazar, L. (Ed.), *Handbook of Research on Cyberbullying and Online Harassment in the Workplace*. IGI Global.
- Weiss, H., & Cropanzano, R. (1996). Affective events theory: A theoretical discussion of the structure, causes, and consequences of affective experiences at work. In B. M. Staw & L. L. Cummings (Eds.), *Research in organizational behavior: An annual series of analytical essays and critical reviews* (pp. 1-74). Elsevier/JAI Press.